## PROJECT REPORT

## OF

## BRAKE LINER MANUFACTURING UNIT

## PURPOSE OF THE DOCUMENT

This particular pre-feasibility is regarding Brake Liner Manufacturing unit.

The objective of the pre-feasibility report is primarily to facilitate potential entrepreneurs in project identification for investment and in order to serve his objective; the document covers various aspects of the project concept development, start-up, marketing, finance and management.
[We can modify the project capacity and project cost as per your requirement. We can also prepare project report on any subject as per your requirement.]


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## PROJECT AT A GLANCE

| 1 | Name of the Entreprenuer | xxxxxxxxxx |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2 | Constitution (legal Status) | xxxxxxxxxx |  |
| 3 | Father / Spouse Name | xxxxxxxxxxxx |  |
| 4 | Unit Address | xxxxxxxxxxxxxxxxxxxxxx |  |

## 1. INTRODUCTION



Brake linings are the consumable surfaces in brake systems, such as drum brakes and disc brakes used in transport vehicles. During braking, brake linings apply frictional forces to a cylindrical drum attached to the wheel to reduce its speed and enhance control of the vehicle. Brake linings are composed of a relatively soft but tough and heat-resistant material with a high coefficient of dynamic friction (and ideally an identical coefficient of static friction) typically mounted to a solid metal backing using high-temperature adhesives or rivets. The complete assembly (including lining and backing) is then often called a brake pad or brake shoe.

## 2. USES \& MARKET POTENTIAL:

Brake liners are used for applying frictional forces to a cylindrical drum attached to the wheel to reduce its speed and enhance control of the vehicle. The brake shoe expands by air pressure (expander) or hydraulic pressure (wheel cylinder) to press the brake linings against the drum, producing a frictional force which reduces and controls the speed of the vehicle.

The automotive brake linings market will register a CAGR of over $8 \%$ by 2023. India brake pads, shoes and linings market is projected to cross $\$ 3$ billion by FY2023, on the back of rising vehicle sales and expanding automobile fleet across the country. Moreover, new government norms towards vehicle safety standards regarding braking system are further boosting demand for brake pads, shoes and linings in India. Some of the top players operating in India brake pads, shoes and linings market include ASK Automotive Pvt. Ltd., Rane Holdings Limited, Brakes India Private Limited, Bosch Limited, Makino Auto Industries Pvt. Ltd., TRW Automotive, Brembo Brake India Pvt. Ltd.

## PRODUCT RAW MATERIAL

> Asbestos
> Phenol resin
> Nitrile Butyl Rubber (NBR)
$>$ Friction Dust
$>$ Stiffener
$>$ Friction Adjustment Material (lubricants, organic fillers, inorganic fillers, abrasive material, metal powder, etc.)

## MANUFACTURING PROCESS



## 3. PROJECT COMPONENTS

### 3.1 Land \& Building

The land required for this manufacturing unit will be approx. around 1500 square feet. Land Purchase and Building Civil Work Cost have not been considered as part of the cost of project. It is expected that the premises will be on rental and approximate rentals assumed of the same will be Rs. 25,000 per month.

### 3.2 Plant and Machinery

| Machine | Quantity | Price |
| :--- | :---: | :---: |
| Mixer | 1 | 30,000 |
| Hydraulic Preforming Press | 1 | $5,80,000$ |
| Hydraulic Hot Press |  |  |
| Machine | 1 | $5,00,000$ |
| Box Oven | 1 | 90,000 |
| ID Grinding Machine | 1 | $4,10,000$ |
| Dust Collector | 1 | 85,000 |
| TOTAL |  | $\mathbf{1 6 , 9 5 , 0 0 0}$ |

Note: Total Machinery cost shall be Rs 16.95 lakh including GST and Transportation Cost.

### 3.3 Power Requirement

The borrower shall require power load of 22 KW which shall be applied with Power Corporation. However, for standby power arrangement the borrower shall also purchase DG Set.

### 3.4 Manpower Requirement

Manpower required for this manufacturing unit is depend on the land, type of manufacturing unit etc. For this unit around 10 people will be required.

### 3.5 Other Utilities

General electrical apparatus, Water, Telephone, etc.

## 4. FINANCIALS

| PROJECTED BALANCE SHEET |  |  |  |  | (in Lacs) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PARTICULARS | 1st year | $\begin{array}{r} \text { 2nd } \\ \text { year } \\ \hline \end{array}$ | $\begin{gathered} \text { 3rd } \\ \text { year } \\ \hline \end{gathered}$ | 4th <br> year | 5th year |
| Liabilities |  |  |  |  |  |
| Capital |  |  |  |  |  |
| Opening balance |  | 2.82 | 4.77 | 7.08 | 9.75 |
| Add:- Own Capital | 2.24 |  |  |  |  |
| Add:- Retained Profit | 5.59 | 7.05 | 8.61 | 11.07 | 13.04 |
| Less:- Drawings | 5.00 | 5.10 | 6.30 | 8.40 | 9.90 |
| Closing Balance | 2.82 | 4.77 | 7.08 | 9.75 | 12.89 |
| Term Loan | 14.36 | 10.77 | 7.18 | 3.59 | - |
| Working Capital Limit | 3.96 | 3.96 | 3.96 | 3.96 | 3.96 |
| Sundry Creditors | 0.81 | 0.91 | 1.02 | 1.14 | 1.27 |
| Provisions \& Other Liability | 0.20 | 0.24 | 0.29 | 0.35 | 0.41 |
| TOTAL : | 22.15 | 20.66 | 19.54 | 18.79 | 18.54 |
| $\underline{\text { Assets }}$ |  |  |  |  |  |
| Fixed Assets (Gross) | 17.95 | 17.95 | 17.95 | 17.95 | 17.95 |
| Gross Dep. | 2.69 | 4.98 | 6.93 | 8.58 | 9.99 |
| Net Fixed Assets | 15.26 | 12.97 | 11.02 | 9.37 | 7.96 |
| Current Assets |  |  |  |  |  |
| Sundry Debtors | 2.32 | 2.76 | 3.16 | 3.60 | 4.08 |
| Stock in Hand | 2.89 | 3.31 | 3.74 | 4.21 | 4.70 |
| Cash and Bank | 0.48 | 0.32 | 0.20 | 0.11 | 0.19 |
| Loans \& Advances /Other Current Assets | 1.20 | 1.30 | 1.40 | 1.50 | 1.60 |
| TOTAL : | 22.15 | 20.66 | 19.54 | 18.79 | 18.54 |


| PROJECTED PROFITABILITY STATEMENT |  |  |  |  | $\begin{aligned} & \text { (in } \\ & \text { Lacs) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PARTICULARS | 1st year | $\begin{array}{r} \text { 2nd } \\ \text { year } \end{array}$ | 3rd year | 4th year | 5th year |
| Capacity Utilisation \% SALES | 50\% | 55\% | 60\% | 65\% | 70\% |
| Gross Sale <br> Brake Liner | 69.60 | 82.91 | 94.95 | 108.11 | 122.28 |
| Total | 69.60 | 82.91 | 94.95 | 108.11 | 122.28 |
| COST OF SALES |  |  |  |  |  |
| Raw Material Consumed | 34.56 | 39.12 | 43.89 | 49.05 | 54.43 |
| Electricity Expenses | 2.11 | 2.32 | 2.53 | 2.75 | 2.96 |
| Depreciation | 2.69 | 2.29 | 1.95 | 1.65 | 1.41 |
| Wages \& labour | 10.32 | 13.00 | 16.25 | 19.50 | 23.02 |
| Repair \& maintenance | 0.77 | 1.24 | 1.42 | 1.62 | 1.83 |
| Packaging | 1.74 | 2.07 | 2.37 | 2.70 | 3.06 |
| Cost of Production | 52.19 | 60.06 | 68.42 | 77.27 | 86.70 |
| Add: Opening Stock | - | 1.74 | 2.00 | 2.28 | 2.58 |
| Less: Closing Stock | 1.74 | 2.00 | 2.28 | 2.58 | 2.89 |
| Cost of Sales | 50.45 | 59.79 | 68.14 | 76.98 | 86.39 |
| GROSS PROFIT | 19.15 | 23.11 | 26.80 | 31.13 | 35.89 |
|  | 27.51\% | 27.88\% | 28.23\% | 28.80\% | 29.35\% |
| Salary to Staff | 5.88 | 7.64 | 9.17 | 10.82 | 12.45 |
| Interest on Term Loan | 1.59 | 1.40 | 1.00 | 0.61 | 0.21 |
| Interest on working Capital | 0.44 | 0.44 | 0.44 | 0.44 | 0.44 |
| Rent | 3.00 | 3.15 | 3.31 | 3.47 | 3.65 |
| Selling \& Administrative Exp. | 2.51 | 2.90 | 3.32 | 3.78 | 4.28 |
| TOTAL | 13.41 | 15.53 | 17.24 | 19.13 | 21.02 |
| NET PROFIT | 5.74 | 7.58 | 9.56 | 12.01 | 14.87 |
|  | 8.25\% | 9.15\% | 10.07\% | 11.10\% | 12.16\% |
| Taxation | 0.15 | 0.54 | 0.95 | 0.94 | 1.83 |
| PROFIT (After Tax) | 5.59 | 7.05 | 8.61 | 11.07 | 13.04 |


| PROJECTED CASH FLOW STATEMENT |  |  |  | (in Lacs) |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 1st <br> year | 2nd <br> year | 3rd <br> year | 4th <br> year | 5th year |
| PARTICULARS |  |  |  |  |  |
| SOURCES OF FUND | 2.24 |  |  |  |  |
| Own Margin | 5.74 | 7.58 | 9.56 | 12.01 | 14.87 |
| Net Profit | 2.69 | 2.29 | 1.95 | 1.65 | 1.41 |
| Depreciation \& Exp. W/off | 3.96 | - | - | - | - |
| Increase in Cash Credit | 16.16 | - | - | - | - |
| Increase In Term Loan | 0.81 | 0.11 | 0.11 | 0.12 | 0.13 |
| Increase in Creditors | 0.20 | 0.04 | 0.05 | 0.06 | 0.07 |
| Increase in Provisions \& Oth labilities | - |  |  |  |  |
| TOTAL : | $\mathbf{3 1 . 7 9}$ | $\mathbf{1 0 . 0 2}$ | $\mathbf{1 1 . 6 7}$ | $\mathbf{1 3 . 8 4}$ | $\mathbf{1 6 . 4 7}$ |
| APPLICATION OF FUND |  |  |  |  |  |
| Increase in Fixed Assets | 17.95 |  |  |  |  |
| Increase in Stock | 2.89 | 0.41 | 0.44 | 0.47 | 0.49 |
| Increase in Debtors | 2.32 | 0.44 | 0.40 | 0.44 | 0.47 |
| Repayment of Term Loan | 1.80 | 3.59 | 3.59 | 3.59 | 3.59 |
| Loans \& Advances /Other Current | 1.20 | 0.10 | 0.10 | 0.10 | 0.10 |
| Assets | 5.00 | 5.10 | 6.30 | 8.40 | 9.90 |
| Drawings | 0.15 | 0.54 | 0.95 | 0.94 | 1.83 |
| Taxation | $\mathbf{3 1 . 3 1}$ | $\mathbf{1 0 . 1 9}$ | $\mathbf{1 1 . 7 8}$ | $\mathbf{1 3 . 9 3}$ | $\mathbf{1 6 . 3 9}$ |
| TOTAL : |  |  |  |  |  |
| Opening Cash \& Bank Balance | $\mathbf{-}$ | 0.48 | 0.32 | 0.20 | 0.11 |
| Add : Surplus | $\mathbf{0 . 4 8}$ | $\mathbf{0 . 3 2}$ | $\mathbf{0 . 2 0}$ | $\mathbf{0 . 1 1}$ | $\mathbf{0 . 1 9}$ |
| Closing Cash \& Bank Balance |  |  |  |  |  |


| CALCULATION OF D.S.C.R |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| PARTICULARS | 1st <br> year | 2nd <br> year | 3rd <br> year | 4th <br> year | 5th <br> year |
|  |  |  |  |  |  |
| CASH ACCRUALS | 8.28 | 9.33 | 10.56 | 12.72 | 14.44 |
| Interest on Term Loan | 1.59 | 1.40 | 1.00 | 0.61 | 0.21 |
| Total | 9.87 | 10.73 | 11.56 | 13.33 | 14.66 |
|  |  |  |  |  |  |
| REPAYMENT |  |  |  |  |  |
| Instalment of Term Loan | 1.80 | 3.59 | 3.59 | 3.59 | 3.59 |
| Interest on Term Loan | 1.59 | 1.40 | 1.00 | 0.61 | 0.21 |
|  |  |  |  |  |  |
| Total | 3.38 | 4.99 | 4.59 | 4.20 | 3.80 |
|  |  |  |  |  |  |
| DEBT SERVICE COVERAGE <br> RATIO | $\mathbf{2 . 9 2}$ | $\mathbf{2 . 1 5}$ | $\mathbf{2 . 5 2}$ | $\mathbf{3 . 1 7}$ | $\mathbf{3 . 8 5}$ |
| AVERAGE D.S.C.R. |  |  |  | $\mathbf{2 . 8 7}$ |  |

## Working Capital Requirement

| COMPUTATION OF CLOSING STOCK \& WORKING CAPITAL Lacs) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PARTICULARS | 1st year | 2nd year | 3rd year | 4th year | 5th year |
| Finished Goods |  |  |  |  |  |
| (10 Days) | 1.74 | 2.00 | 2.28 | 2.58 | 2.89 |
| Raw Material |  |  |  |  |  |
| (10 Days) | 1.15 | 1.30 | 1.46 | 1.63 | 1.81 |
| Closing Stock | 2.89 | 3.31 | 3.74 | 4.21 | 4.70 |

COMPUTATION OF WORKING CAPITAL REQUIREMENT

TRADITIONAL METHOD

| $\|l\|$ | (in Lacs) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| TRADITIONAL METHOD | Amount | Own Margin | Bank Finance |  |  |
| Particulars | 2.89 |  |  |  |  |
| Finished Goods \& Raw Material | 0.81 |  |  |  |  |
| Less : Creditors | $\mathbf{2 . 0 9}$ | $\mathbf{1 0 \%}$ | $\mathbf{0 . 2 1}$ | $\mathbf{9 0 \%}$ | $\mathbf{1 . 8 8}$ |
| Paid stock | $\mathbf{2 . 3 2}$ | $\mathbf{1 0 \%}$ | $\mathbf{0 . 2 3}$ | $\mathbf{9 0 \%}$ | $\mathbf{2 . 0 9}$ |
| Sundry Debtors | $\mathbf{4 . 4 1}$ |  | $\mathbf{0 . 4 4}$ |  | $\mathbf{3 . 9 6}$ |
|  |  |  |  |  |  |

MPBF 3.96

WORKING CAPITAL LIMIT DEMAND ( from Bank) 3.96
Working Capital Margin 0.44

## Repayment schedule

| REPAYMENT SCHEDULE OF TERM LOAN |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Interest | 11.00\% |
| Year | Particulars | Amount | Addition | Total | Interest | Repayment | Closing <br> Balance |
|  | Opening Balance |  |  |  |  |  |  |
|  | 1st month | - | 16.16 | 16.16 | - | - | 16.16 |
|  | 2nd month | 16.16 | - | 16.16 | 0.15 | - | 16.16 |
|  | 3 rd month | 16.16 | - | 16.16 | 0.15 | - | 16.16 |
|  | 4th month | 16.16 | - | 16.16 | 0.15 |  | 16.16 |
|  | 5th month | 16.16 | - | 16.16 | 0.15 |  | 16.16 |
|  | 6th month | 16.16 | - | 16.16 | 0.15 |  | 16.16 |
|  | 7th month | 16.16 | - | 16.16 | 0.15 | 0.30 | 15.86 |
|  | 8th month | 15.86 | - | 15.86 | 0.15 | 0.30 | 15.56 |
|  | 9th month | 15.56 | - | 15.56 | 0.14 | 0.30 | 15.26 |
|  | 10th month | 15.26 | - | 15.26 | 0.14 | 0.30 | 14.96 |
|  | 11th month | 14.96 | - | 14.96 | 0.14 | 0.30 | 14.66 |
|  | 12th month | 14.66 | - | 14.66 | 0.13 | 0.30 | 14.36 |
|  |  |  |  |  | 1.59 | 1.80 |  |
| 2nd | Opening Balance |  |  |  |  |  |  |
|  | 1st month | 14.36 | - | 14.36 | 0.13 | 0.30 | 14.06 |
|  | 2nd month | 14.06 | - | 14.06 | 0.13 | 0.30 | 13.76 |
|  | 3rd month | 13.76 | - | 13.76 | 0.13 | 0.30 | 13.46 |
|  | 4th month | 13.46 | - | 13.46 | 0.12 | 0.30 | 13.16 |
|  | 5th month | 13.16 | - | 13.16 | 0.12 | 0.30 | 12.86 |
|  | 6th month | 12.86 | - | 12.86 | 0.12 | 0.30 | 12.57 |



| 4th month | 6.28 | - | 6.28 | 0.06 | 0.30 | 5.98 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 5th month | 5.98 | - | 5.98 | 0.05 | 0.30 | 5.68 |
| 6th month | 5.68 | - | 5.68 | 0.05 | 0.30 | 5.39 |
| 7th month | 5.39 | - | 5.39 | 0.05 | 0.30 | 5.09 |
| 8th month | 5.09 | - | 5.09 | 0.05 | 0.30 | 4.79 |
| 9th month | 4.79 | - | 4.79 | 0.04 | 0.30 | 4.49 |
| 10th month | 4.49 | - | 4.49 | 0.04 | 0.30 | 4.19 |
| 11th month | 4.19 | - | 4.19 | 0.04 | 0.30 | 3.89 |
| 12th month | 3.89 | - | 3.89 | 0.04 | 0.30 | 3.59 |
|  |  |  |  | 0.61 | 3.59 |  |
| 5th Opening Balance |  |  |  |  |  |  |
| 1st month | 3.59 | - | 3.59 | 0.03 | 0.30 | 3.29 |
| 2nd month | 3.29 | - | 3.29 | 0.03 | 0.30 | 2.99 |
| 3rd month | 2.99 | - | 2.99 | 0.03 | 0.30 | 2.69 |
| 4th month | 2.69 | - | 2.69 | 0.02 | 0.30 | 2.39 |
| 5th month | 2.39 | - | 2.39 | 0.02 | 0.30 | 2.09 |
| 6th month | 2.09 | - | 2.09 | 0.02 | 0.30 | 1.80 |
| 7th month | 1.80 | - | 1.80 | 0.02 | 0.30 | 1.50 |
| 8th month | 1.50 | - | 1.50 | 0.01 | 0.30 | 1.20 |
| 9th month | 1.20 | - | 1.20 | 0.01 | 0.30 | 0.90 |
| 10th month | 0.90 | - | 0.90 | 0.01 | 0.30 | 0.60 |
| 11th month | 0.60 | - | 0.60 | 0.01 | 0.30 | 0.30 |
| 12th month | 0.30 | - | 0.30 | 0.00 | 0.30 | - |
|  |  |  |  | 0.21 | 3.59 |  |
| DOOR TO DOOR | 60 | MONTHS |  |  |  |  |
| MORATORIUM |  |  |  |  |  |  |
| PERIOD | 6 | MONTHS |  |  |  |  |
| REPAYMENT PERIOD | 54 | MONTHS |  |  |  |  |

## Assumptions:

1. Production Capacity of Brake Liner Plant is taken at 96 pieces per day. First year, Capacity has been taken @ 50\%.
2. Working shift of 8 hours per day has been considered.
3. Raw Material stock and Finished goods closing stock has been taken for 10 days and 10 days respectively.
4. Credit period to Sundry Debtors has been given for 10-15 days.
5. Credit period by the Sundry Creditors has been provided for 10-15 days.
6. Depreciation and Income tax has been taken as per the Income tax Act,1961.
7. Interest on working Capital Loan and Term loan has been taken at $11 \%$.
8. Salary and wages rates are taken as per the Current Market Scenario.
9. Power Consumption has been taken at 22 KW .
10. Selling Prices \& Raw material costing has been increased by $3 \%$ \& $2 \%$ respectively in the subsequent years.

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